

2025 IN BRIEF

The year 2025 was marked by a challenging global environment. Rising tariffs and trade tensions weighed on business confidence worldwide. Europe continued to face structural pressures, including high energy costs and regulatory burdens, while fiscal constraints limited economic flexibility. In the United States, inflation expectations dampened investment and consumption. China's weak construction market and declining exports further slowed growth. This fragile environment also led to a continued appreciation of the Swiss franc.

Operationally, Forbo advanced key initiatives: Movement Systems expanded its manufacturing capacity in Japan, while Flooring Systems strengthened its presence in the United States. These measures reduced exposure to trade barriers and increased supply chain resilience. At the same time, important innovations were successfully launched, further strengthening Forbo's long-term competitiveness.

Sustainability remains a core pillar of Forbo's strategy. In 2025, ESG reporting was further strengthened, and progress continued across sustainable products, energy efficiency, and circularity.

We continue to report a very strong balance sheet, further strengthening our equity ratio. The Group remains debt-free and increased its net cash position. This underpins our financial flexibility and supports the disciplined pursuit of value-accretive growth opportunities.

Net sales

CHF million

1,085.4

– 0.3%

in local currencies

EBIT

CHF million

87.8

– 27.2%

EBIT margin

%

8.1

– 2.6% POINTS

Profit

CHF million

68.9

– 27.5%

Net cash

CHF million

90.2

– 17.3%

Equity ratio

%

66.8

+ 2.7% POINTS

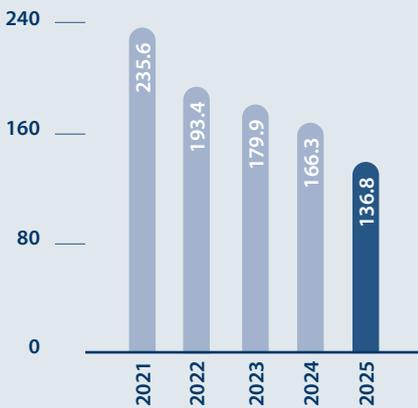
Net sales
CHF million



EBIT
CHF million



EBITDA
CHF million



Profit
CHF million



Earnings per share
(undiluted) CHF



ROIC
%



26%

Forbo Group 26% reduction in Scope 1 and Scope 2 greenhouse gas emissions since 2023 (Base Year)

2.5%

Forbo Group 2.5% reduction in Scope 3 greenhouse gas emissions since 2023 (Base Year)



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